

# TI-RW 2021 ANNUAL REPORT

# OUTLINE

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# ABOUT TI-RW

- Transparency International Rwanda (TI-RW) is a Rwandan civil society organization created in 2004
- Accredited as national chapter of Transparency International in September 2011

According to the current Strategic Plan (2020-2024), TI-RW will implement its mission and strive to realize its vision by working towards the four core strategic axes:

1. **Strategic axis 1:** Preventing and combatting corruption and injustice
2. **Strategic axis 2:** Strengthening evidence-based advocacy, communication, strategic partnership and engagement
3. **Strategic axis 3:** Fostering Citizen Centred Governance
4. **Strategic axis 4:** Enhancing organizational capacity and Sustainability

## Vision

Zero tolerance to corruption in the Rwandan society.

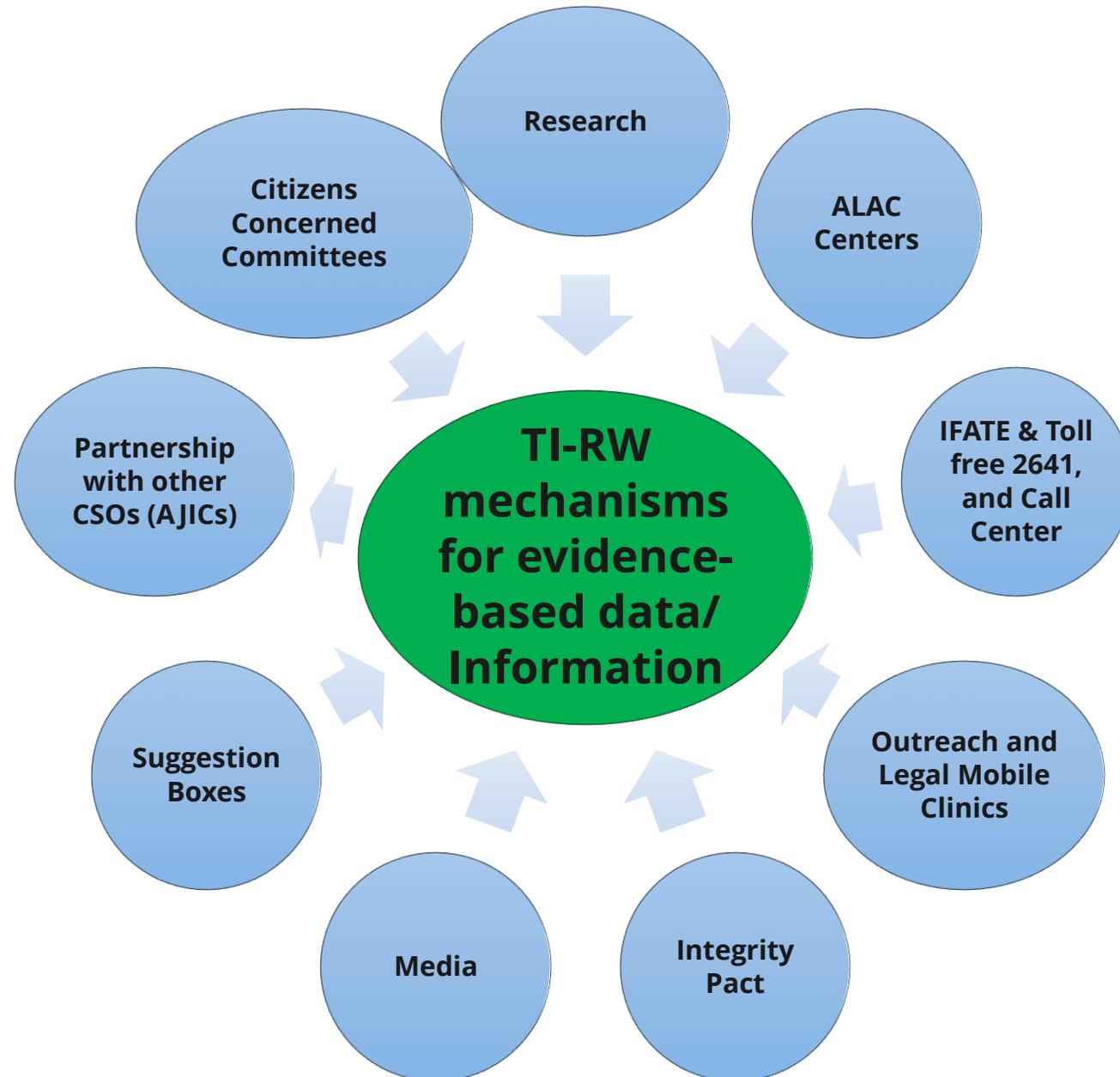
## Mission

Our mission is to contribute to the fight against corruption and promote good governance through enhancing integrity in the Rwandan society.

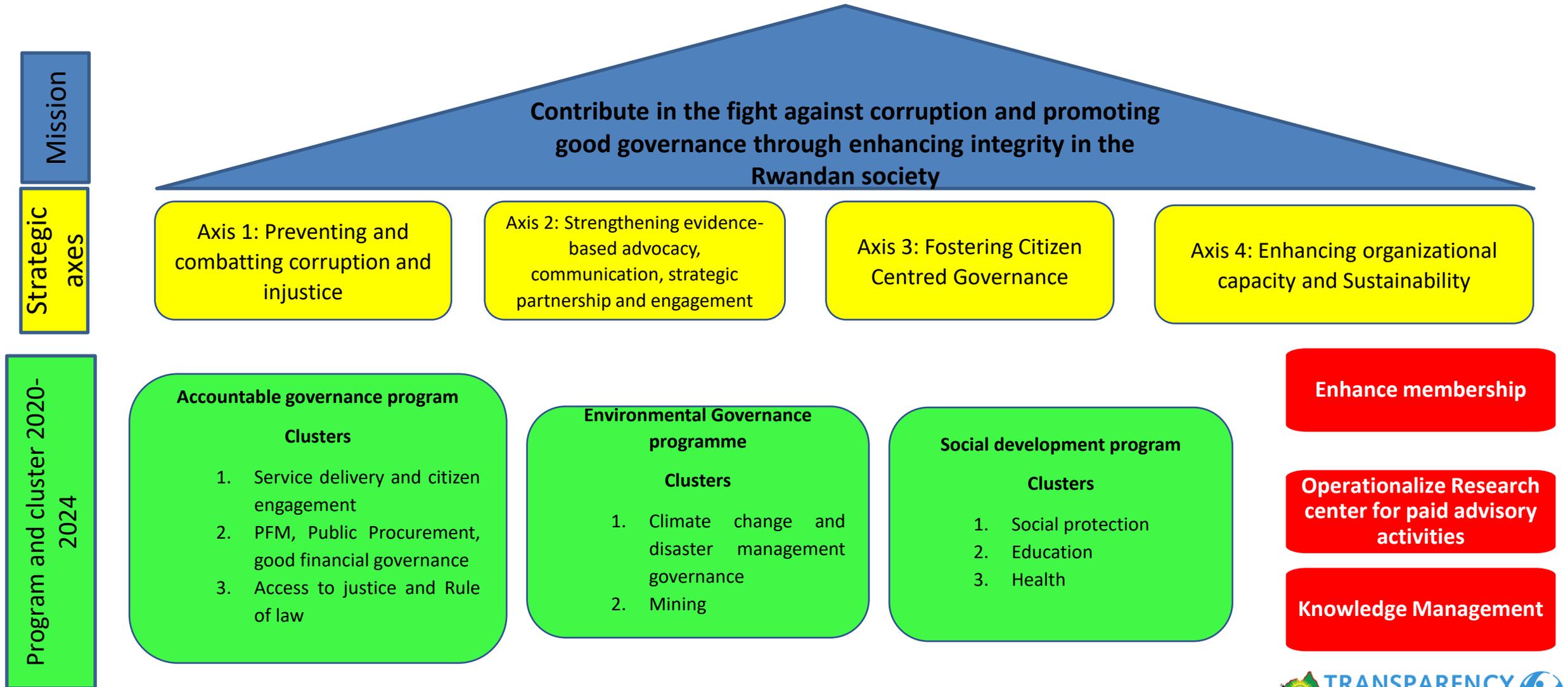
# TI-RW Partners in 2021



# TI-RW mechanisms for evidence-based data/ Information



# STRATEGIC PLAN 2020- 2024



# Axis 1: Preventing & combatting corruption and injustice

In the framework of public engagement for preventing & combatting corruption & injustices:

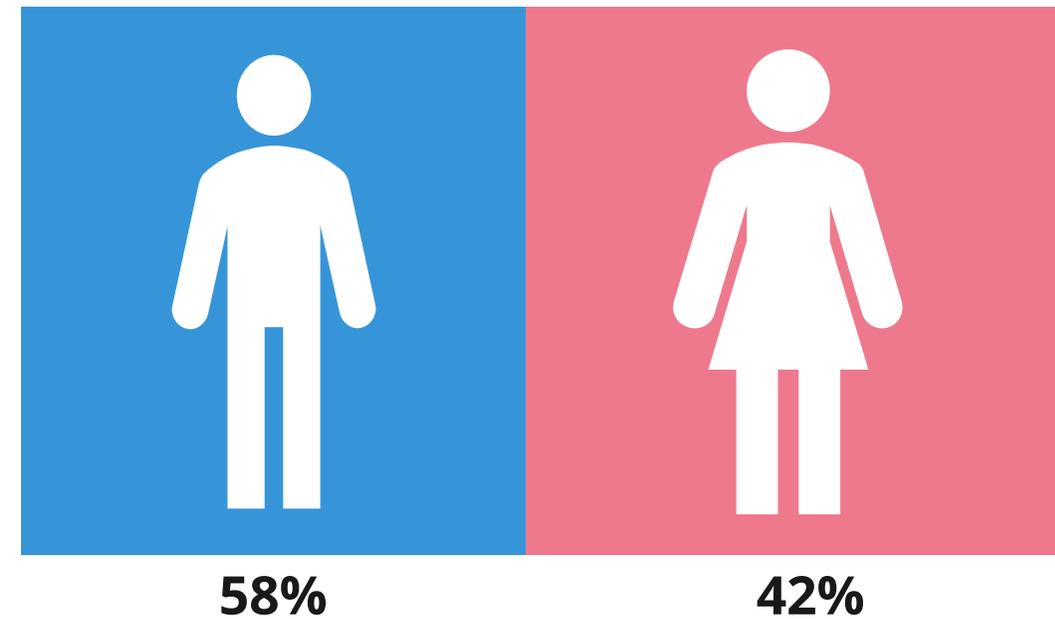
- Dialogue meeting with Senators organized by APNAC in May 2021 to discuss on corruption in service delivery in the local government and mechanisms to curb it. Several commitments were adopted and documented for further follow up;
- Continuous advocacy for the enactment of the presidential order on whistleblower protection law in Rwanda. The Rwanda Law Reform Commission has started consultations with stakeholders (including TI-RW) to gather inputs to feed into the draft presidential order for the whistleblower protection law;
- TI-RW's active engagement with JRLS structures at the district level (Rusizi, Musanze, Kayonza, Gatsibo);
- A virtual meeting organized by the City of Kigali to discuss the status of corruption & loopholes in service delivery. Several commitments formulated and documented

## Axis 1: Preventing & combatting corruption and injustice Cont'd

**Provision of legal aid, advocacy & mediation by ALACs:** From the month of January 2021 to December 2021, TI-RW through its ALAC centers has received 5,649 citizens where 2,350 were female (42%) and 3,299 were male (58%).

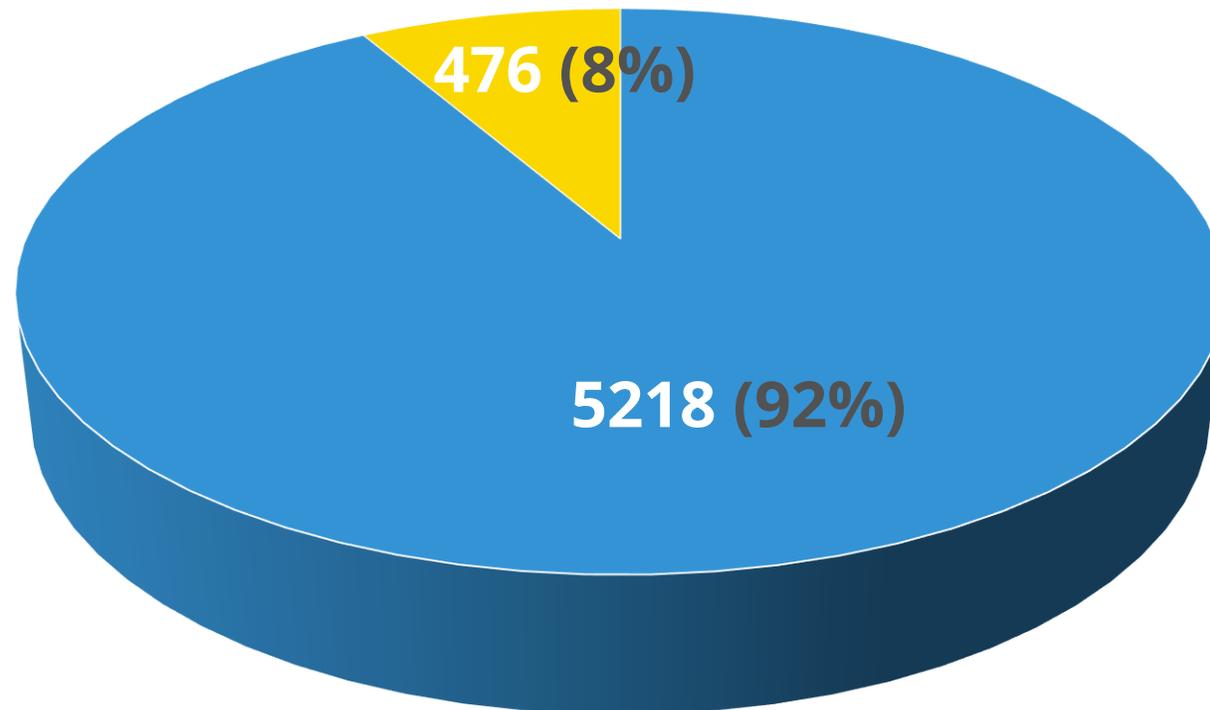
The total complaints received were 5,694 where 5,218 were successfully closed (92%) and 476 cases still pending (8%). Among the closed cases, 224 were closed after mediation (That is 4 % of the total closed cases). 647 cases were closed after advocacy (That is 20% of the total closed cases).

### Clients disaggregated per gender in 2021 in ALACs



## Axis 1: Preventing & combatting corruption and injustice Cont'd

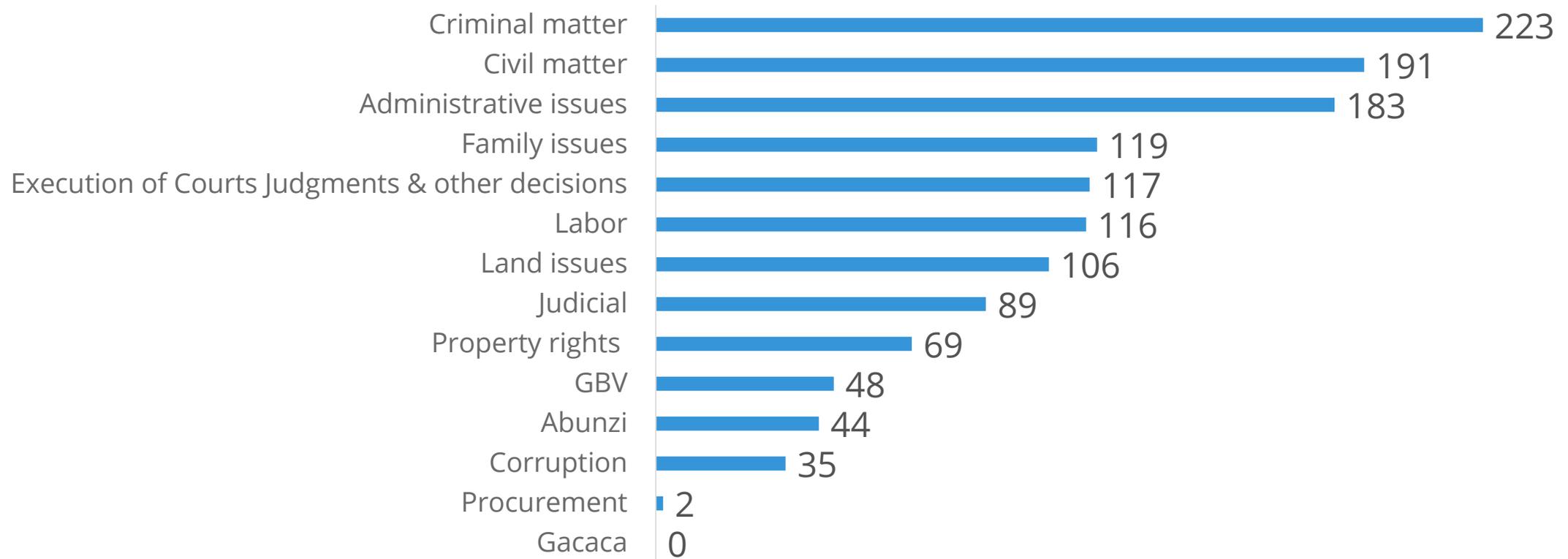
### Status of cases received by ALACs in 2021



■ Closed ■ Pending

# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Complaints received per categories from July to September 2021



As it is depicted in the above figure, ALACs have received more criminal matter cases (977 cases) compared to others. Note that among 5,694 cases, 96 are related to corruption cases (that is 1.6%).

# Axis 1: Preventing & combatting corruption and injustice Cont'd

## ALACs/AJICs restitution meeting

In the framework of public engagement for preventing & combatting corruption & injustices: Annual **ALACs/AJICs restitution meeting was organized:**

TI-RW effectively advocated for vulnerable workers groups and motorcyclists. Key recommendations were shared and adopted as well as commitments:

- MIFOTRA committed to increase monitoring visits to private companies employing small vulnerable groups such as security guards, street cleaners, etc
- CESTRAR committed to work together with CSOs to increase advocacy for the effective enforcement of labor laws & regulations
- RCA (Rwanda Cooperative Agency) committed to empower cooperative workers, especially motorcyclists' cooperatives, for their effective management. RCA also committed to increase on pursuing responsible people for the mismanagement of cooperatives and work together with RIB to investigate on identified cases. RCA is also willing to work with TI-RW to share information on issues & challenges affecting the management of cooperatives

# Axis 1: Preventing & combatting corruption and injustice Cont'd

## ALACs/AJICs restitution meeting

On the right side above, panelist from MIFOTRA, CESTRAR and RCA discussing on: “Bargaining power between duty bearers and rights holders: Role of regulatory bodies and CSOs in promoting bottom up accountability”. On the right side below, the Chairperson of TI-RW giving her remarks to the audience during the national restitution meeting of ALACs/AJICs.



# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Launch of the research on integrity & transparency in public procurement of infrastructure projects

Following the launch of the research on integrity & transparency in public procurement of infrastructure project in September 2021 and the adoption of the key recommendations shared, there is a strong will and support from different public decision makers & institutions to work together towards improving transparency and integrity in the public procurement process & system. This has been demonstrated by different public institutions stakeholders such as MINECOFIN, Office of the Auditor General, RPPA, to mention but few. They demonstrated the willingness and support to include the Integrity pact approach used by TI-RW in the monitoring of public procurement process.



## Axis 1: Preventing & combatting corruption and injustice Cont'd

### A peer learning & knowledge sharing workshop with CSOs on corruption risks and anti-corruption practices

In the framework of **coordination & partnership with relevant stakeholders**, TI-RW has conducted a peer learning & knowledge sharing workshop with CSOs on corruption risks and anti-corruption practices. As an immediate outcome, CSOs PPIMA partners have established an **anti-corruption advisory committee** as a platform to discuss on corruption issues, leadership & accountability issues and any other issue that might affect smooth operation of CSOs



# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Coordination & partnership with relevant stakeholders

TI-RW empowered the leadership & staff of ADENYA in terms of leadership, accountability, fighting against corruption and basic financial management. As an immediate outcome, ADENYA tentatively elaborated action points to focus on in order to improve their leadership & accountability mechanisms and they also committed to mainstream in their plans and programs interventions aiming at sensitizing & raising awareness on corruption, updating their anti-corruption policy to align it with existing national laws & policies.



# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Coordination & partnership with relevant stakeholders

TI-RW also conducted a **workshop with MAJ and Abunzi** with the aim of enhancing collaboration to ensure access to justice, promote the rule of law and join hands in the fight against corruption. The district partnership is in line with informing the official partnership with MINIJUST at the national level .

Participants in the workshop with MAJ, Abunzi in Gicumbi district on 24<sup>th</sup> November 2021 & participants in Musanze & Rubavu the same day.



# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Enhancing mechanisms of tracking, addressing corruption & injustices as well as raising awareness:

TI-RW has highly worked with the media through radio talks, radio adverts as well as working with telecommunication companies to share bulk messages via sms where TI-RW worked with MTN. This has increasingly impacted positively the number of citizens who reported corruption & injustices (5,649 citizens were received with 5,694 cases reported where 96 cases were related to corruption).

On the right side, Mr. Apollinaire MUPIGANYI, the Executive Director of TI-RW and Dr. BYIRINGIRO Enock, TI-RW Researcher and on the right side, Isango star Journalists during the Radio Talk show on 7<sup>th</sup> September 2021.



*Mr. Apollinaire Mupiganyi, TI-RW's ED, at BTN TV talk show with Supreme Court representatives, March 20<sup>th</sup>, 2021*



# Axis 1: Preventing & combatting corruption and injustice Cont'd

## Good Media Relations

### Examples of Radio and TV Talks organized:

1. *On 26th April 2021, TI-RW organized a talk show on Isango Star Radio and TV which focused on the challenges affecting whistleblowers and raised awareness on the whistleblower Protection law.*
2. *On 8th April 2021, TI-RW attended a talk Show organized in partnership with African Parliamentarian's Network Against Corruption (APNAC) on RBA. TI-RW Chairperson presented the status of Corruption in Rwanda and particularly reiterated challenges affecting whistleblowers.*
3. On 17<sup>th</sup> September 2021, TI-RW in partnership with JRLOS members conducted a radio talk show on Izuba Community radio sensitizing citizens about Gender Based Violence prevention
4. On 7<sup>th</sup> September 2021, TI-RW conducted a radio talk show on Isango Radio discussing on transparency and integrity in the public procurement process.
5. TV and Radio talk to raise awareness on the Auditor General's reports recommendations

# Axis 1: Preventing & combatting corruption and injustice Cont'd

TI-RW has continued to support the effective functioning of its information & communication mechanisms during the critical period of COVID-19 pandemic

## TI-RW CALL CENTER






### IFATE NEXT GENERATION

**GOAL**  
The overall goal of IFATE is to create a platform where citizens can **report corruption for free**. With this, TI-RW can further gain information on systemic corruption and injustice and use the information to improve **evidence-based advocacy**.

**THE IMPACT**  
The tool has proven to be a platform for citizens to provide information on systemic corruption, higher level cases and corruption loopholes.

By ensuring a certain level of **anonymity**, the citizens' reluctance to report corruption cases has been reduced significantly. The system allows breaking down the corruption reports into different categories, institutions and locations, but most importantly it allows getting complaints from **whistle-blowers** who give information on corrupt behavior—a kind of information which is often not forwarded by other complaint channels.

For those who can't access internet, the reporting mechanism was made **available even to poorer groups** of the population in the rural areas by relying on different communication channels.

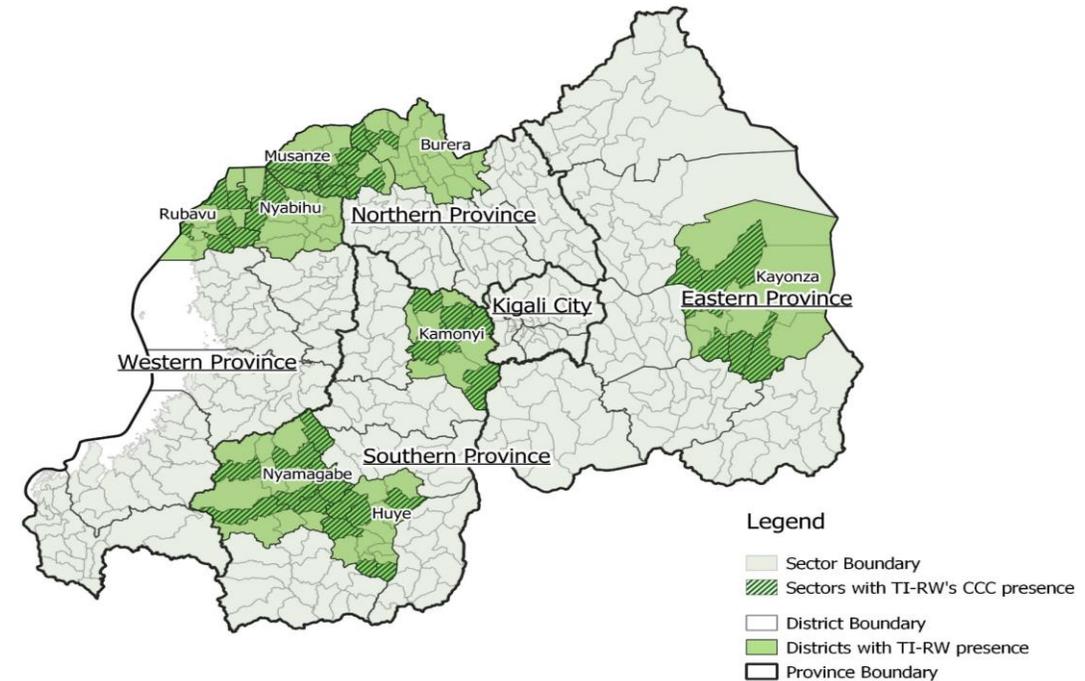
**ABOUT TRANSPARENCY INTERNATIONAL RWANDA**

Transparency International Rwanda is a Rwandan civil society organization created in 2004. It is the leading civil society organization in the fight against corruption in Rwanda. TI-Rw became accredited as national chapter of Transparency International in September 2011 and is since then part of the Transparency International movement with over a hundred national chapters worldwide and a coordinating Secretariat located in Berlin, Germany.

**For more details about our work:**

Find us online :  
[www.tirwanda.org](http://www.tirwanda.org)  
 Twitter: @ti-rwanda  
 Facebook: Transparency International Rwanda

## TI-RW 'S ALACS



TI-RW relies on evidence-based data collection  
**59 mobile smart phones provided to CCCs**  
*(in 11 districts where TI-RW is present)*

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement

TI-RW as a Civil Society values evidence based advocacy. There is no way TI-RW can initiate a policy advocacy without reliable, accurate data to inform policy change where needed. It is in this line that the year of 2021 was characterized by number of researches & surveys with the aim of gathering reliable evidences for advocacy.



***Baseline study on integrity and transparency in public procurement in the infrastructure sector in Rwanda***

- The research recommended PAC and other decision makers to consider recommendations in the research while reviewing/amending the law on public procurement;
- Engage all stakeholders in the process of law review
- The OoO committed to conduct investigations on cases of corruption in the public procurement
- RPPA to establish a multi-stakeholder group comprised of CSO, public and private in monitoring corruption in the procurement process

# Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

## Good Media Relations

### Media coverage related to integrity & transparency in public procurement of infrastructure projects:

- <https://www.youtube.com/watch?v=27UwmRcmftQ>
- <https://www.youtube.com/watch?v=lnxnH6xPfkQ>
- <https://www.rba.co.rw/post/TI-Rwanda-yavuze-ko-ruswa-ikomeje-kugaragara-mu-mitangire-yamasoko-ya-leta>
- <https://mobile.igihe.com/amakuru/u-rwanda/article/ti-rwanda-yatahuye-ruswa-iremereye-mu-masoko-ya-leta-mu-mishinga-y>
- <https://imvahonshya.co.rw/abapiganiye-amasoko-ya-leta-mu-mezi-12-batanze-ruswa-ya-miliyari-14-2-frw/>
- <https://umuseke.rw/umuvundo-umugati-munini-intandaro-ya-ruswa-yikigugu-mu-masoko-ya-leta-yatunzweho-urutoki.html>
- <http://isangostar.rw/amakuru/mu-rwanda/article/ubushakashatsi-bwagaragaje-ko-mu>
- <https://www.youtube.com/watch?v=Txrm4f5LNDo>
- <https://www.newtimes.co.rw/news/we-must-be-tougher-gender-based-crime-kagame-tells-judiciary>
- <https://www.youtube.com/watch?v=sd6pvgVZ5iw>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Key immediate outcome from the launch of the Integrity & transparency in public procurement research:

- *There is a high political will from the Government of Rwanda to fight corruption and illegal practices in the procurement process. His Excellency the President of the Republic of Rwanda, **Mr. Paul KAGAME**, highlighted the need to fight corruption in the public procurement referring to our research. This was highlighted in His remarks when He was launching the 2021- 2022 annual Judicial year (<https://www.youtube.com/watch?v=Txrm4f5LNDo>; <https://www.newtimes.co.rw/news/we-must-be-tougher-gender-based-crime-kagame-tells-judiciary>).*

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Baseline study on transparency & compliance in extractive industry in Rwanda



TI-RW staff on the field visiting mining sites



Dialogue organized at both the national and district level

#### Recommendations/Commitments:

- There is a need to strengthen formalization & professionalism (Fair treatment of miners and compliance with environmental protection) RMB committed to follow this up;
- REMA in collaboration with RMB, will ensure that there is an environmental impact assessment before the start of mining activities;
- REWU will collaborate closely with the relevant authorities to examine how the payment system might be improved in the interests of both parties (employers & employees)

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement      Cont'd

### Media coverage related to transparency & compliance in the extractive industry in Rwanda:

<https://www.youtube.com/watch?v=jiX3v8PFhMA>

<https://www.youtube.com/watch?v=TDc2H-LOCv4>

<https://igihe.com/amakuru/u-rwanda/article/transparency-international-yagaragaje-uruhuri-rw-ibibazo-mu-bucukuzi-bw-amabuye>

<https://www.topafricanews.com/2021/09/23/ti-rwanda-study-exposes-wrongdoings-in-rwandas-mining-sector/>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Launch of Rwanda Bribery Index (RBI) 2021

#### Recommendations/Commitments:

- Harmonization of partnership and information sharing between all line institutions in the fight against corruption;
- Building the capacity of staff & equipment in anti-corruption institutions;
- Joint anti-corruption campaigns to raise awareness on negative effects of corruption;
- Strengthening existing corruption reporting tools and raising awareness on the whistleblower protection law;
- MINEDUC to investigate on corruption cases in education sector
- Joint cooperation between the PSF and IER to fight corruption in the private sector;
- MINALOC to maximize efforts to fighting corruption in the LG



**TI-RW Chairperson addressing the audience during the launch of the RBI 2021.**



**The Permanent Secretary in MINALOC, Mr. Samuel Dusengiyumva as the Guest of Hour during the launch of RBI 2021 & TI-RW's ED.**

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Launch of Rwanda Bribery Index (RBI) 2021



The Permanent Secretary of MINALOC, Samuel Dusengiyumva underscored that the ministry will continue to double efforts through engaging citizens in anti-corruption activities/campaigns, reducing physical contacts in service delivery through the use of ICT, etc

- **The fight against corruption in the justice Sector**  
The ministry of justice and participants from the justice chain promised to continue building anti-corruption mechanisms in the sector.



Harrison Mutabazi, the Judicial Spokesperson said they will not tolerate corruption or any behavior connected with it. He said over 50 judges have been dismissed since 2005

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Media coverage related to Rwanda Bribery Index (RBI) 2021:

Title of the article	Media outlet	Date of publication	Link
TI Rwanda yatangaje ko itewe impungenge n'ubwiyongere bwa ruswa mu rwego rw'abikorera	Rwanda Television (RBA)	14-Dec-21	<a href="https://youtu.be/loKBpiyNaUI">https://youtu.be/loKBpiyNaUI</a>
TI Rwanda yatangaje ko itewe impungenge n'ubwiyongere bwa ruswa mu rwego rw'abikorera	Rwanda Television (website)		<a href="https://www.rba.co.rw/post/TI-Rwanda-yatangaje-ko-itewe-impungenge-nubwiyongere-bwa-ruswa-mu-rwego-rwabikorera">https://www.rba.co.rw/post/TI-Rwanda-yatangaje-ko-itewe-impungenge-nubwiyongere-bwa-ruswa-mu-rwego-rwabikorera</a>
Uko ruswa ihagaze mu Rwanda : Muri Polisi yo mu muhanda yavuye kuri 12% igera kuri 15%	Ukwezi	14-Dec-21	<a href="http://www.ukwezi.rw/1-1/Amakuru-anyuranye/article/Uko-ruswa-ihagaze-mu-Rwanda-Muri-Polisi-yo-mu-muhanda-yavuye-kuri-12-igera-kuri-15">http://www.ukwezi.rw/1-1/Amakuru-anyuranye/article/Uko-ruswa-ihagaze-mu-Rwanda-Muri-Polisi-yo-mu-muhanda-yavuye-kuri-12-igera-kuri-15</a>
Umuryango Transparency International Wemeje ko Ruswa Yiyongereye mu Rwanda	Voice of America (Website: <a href="https://www.radiyoyacuvoa.com">https://www.radiyoyacuvoa.com</a> )	14-Dec-21	<a href="https://www.radiyoyacuvoa.com/a/umuryango-transparency-international-wemeje-ko-ruswa-yiyongereye-mu-rwanda/6354374.html">https://www.radiyoyacuvoa.com/a/umuryango-transparency-international-wemeje-ko-ruswa-yiyongereye-mu-rwanda/6354374.html</a>
Icyegeranyo cy'Umuryango Transparency Kiravuga ko Ruswa mu Rwanda Yiyongereye	Voice of America (Radio)	14-Dec-21	<a href="https://www.radiyoyacuvoa.com/a/umuryango-transparency-international-wemeje-ko-ruswa-yiyongereye-mu-rwanda/6354455.html">https://www.radiyoyacuvoa.com/a/umuryango-transparency-international-wemeje-ko-ruswa-yiyongereye-mu-rwanda/6354455.html</a>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Media coverage related to Rwanda Bribery Index (RBI) 2021:

<b>Hari Inzego Zitwaje Ibihe Bikomeye Abanyarwanda Barimo Zibaka Ruswa</b>	Taarifa.rw	14-Dec-21	
<b>Abahuye na ruswa mu Rwanda bavuye kuri 19% mu 2020 bagera kuri 23% muri 2021 - TIR</b>	Bwiza.com	14-Dec-21	<a href="https://bwiza.com/?Abahuye-na-ruswa-mu-Rwanda-bavuye-kuri-19-mu-2020-bagera-kuri-23-muri-2021-TIR">https://bwiza.com/?Abahuye-na-ruswa-mu-Rwanda-bavuye-kuri-19-mu-2020-bagera-kuri-23-muri-2021-TIR</a>
<b>Rwanda : sekta ya kisheria hatiani katika kupokea rushwa</b>	DW (Germany)	15-Dec-21	<a href="https://www.dw.com/sw/rwanda-sekta-ya-kisheria-hatiani-katika-kupokea-rushwa/a-60133543">https://www.dw.com/sw/rwanda-sekta-ya-kisheria-hatiani-katika-kupokea-rushwa/a-60133543</a>
<b>Ubushakashatsi: Polisi yo mu muhanda n'abikorera ku isonga mu kwakira ruswa</b>	Igihe	14-Dec-21	<a href="http://mobile.igihe.com/amakuru/u-rwanda/article/ubushakashatsi-polisi-yo-mu-muhanda-n-abikorera-ku-isonga-mu-kwakira-ruswa#.Ybh5o1islGg.whatsapp">http://mobile.igihe.com/amakuru/u-rwanda/article/ubushakashatsi-polisi-yo-mu-muhanda-n-abikorera-ku-isonga-mu-kwakira-ruswa#.Ybh5o1islGg.whatsapp</a>
<b>Corruption in Rwanda's Private Sector doubled over the last 3 years- Report</b>	RBA (RTV)	14-Dec-21	<a href="https://www.youtube.com/watch?v=h5ebSTyedrU">https://www.youtube.com/watch?v=h5ebSTyedrU</a>
<b>Umuryango urwanya Ruswa n'Akarengane, Transparency International Rwanda wagaragaje ko Polisi yo mu muhanda n'abikorera ku isonga mu kwakira ruswa</b>	Inkanga	14-Dec-21	<a href="https://inkanga.com/umuryango-urwanya-ruswa-nakarengane-transparency-international-rwanda-wagaragaje-ko-polisi-yo-mu-muhanda-nabikorera-ku-isonga-mu-kwakira-ruswa/">https://inkanga.com/umuryango-urwanya-ruswa-nakarengane-transparency-international-rwanda-wagaragaje-ko-polisi-yo-mu-muhanda-nabikorera-ku-isonga-mu-kwakira-ruswa/</a>
<b>Talk Show: #SHUSHO Y' ICYUMWERU: 50% y'abajya kwiga mu mahanga ntibagaruka   Ishusho ya ruswa mu Rwanda</b>	RBA (RTV)	19-Dec-21	<a href="https://www.youtube.com/watch?v=KGB4fskPZLE">https://www.youtube.com/watch?v=KGB4fskPZLE</a>
<b>Ubushakashatsi bwa Transparency International Rwanda bugaragaza ko urwego rw'abikorera ruza ku mwanya wa mbere mu kwaka ruswa</b>	Isango Star	15-Dec-21	<a href="http://isangostar.rw/amakuru/mu-rwanda/article/ubushakashatsi-bwa-transparency">http://isangostar.rw/amakuru/mu-rwanda/article/ubushakashatsi-bwa-transparency</a>
<b>Radio talk show discussing on Rwanda Bribery Index 2021</b>	Radio 10	14-Dec-21	

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement

Cont'd

**Situational Analysis on Compliance and Effectiveness of Health Sector Service Delivery during Covid-19 Pandemic in Rwanda**

### Recommendations:

- The government response to any epidemic crisis must consider the transport facilities for citizens in case health services are needed;
- The Ministry of health has to strategically design how the number of staff at health centers can be increased to appropriately serve a big number of patients they receive;
- Rwanda Social Security Board (RSSB) is recommended to pay hospitals on time as the way to ease the service delivery.



*From Right to Left: At TI-RW office – Albert Rwego Kavatiri Program Manager, Apollinaire Mupiganyi Executive Director*



*TI-Rw Chairperson, Mrs Ingabire Marie Immaculée .*

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Media coverage related to the situational analysis on compliance & effectiveness of Health sector service delivery during COVID-19 pandemic:

1. Rwanda Broadcasting Agency (RBA)
2. Isango TV and Radio
3. Radio Ishingiro
4. Flash FM and TV
5. Radio Umucyo
6. Taarifa Rwanda (Taarifa.rw)

March 26, 2021 English News Bulletin (Rwanda Television) – <https://youtu.be/SxH1dC59Puw> (from 11<sup>th</sup> minute and 51 second to 15<sup>th</sup> minute and 45 second)

March 26, 2021 Kinyarwanda News Bulletin (Rwanda Television) – <https://youtu.be/KVg4sG3hhkw> (From 17<sup>th</sup> minute and 6 second to 22<sup>nd</sup> minute and 45 second)

Web Article published by Taarifa Rwanda (taarifa.rw) on March 26, 20221: <https://kiny.taarifa.rw/hari-abatanze-ruswa-muri-serivisi-zubuzima-kubera-covid-19/>

### Radio and TV Talk held on Radio and TV 10 (February 22, 2021):

<https://www.youtube.com/watch?v=ythF9kCULdg> (From Hour 1, 27<sup>th</sup> minute)

# Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

The Baseline Study on Accountable Governance and Leadership in TVET Schools in Rwanda



Hagaragajwe impamvu zikibangamira umusaruro w'amashuri y'ubumenyingiro

Yanditswe na: Denis Nsengiyumva  
Kuwa: 24/09/2021 21:01 » Yasuwe: 496



RTB yagaragaje igikenewe ngo ibibazo biri mu mashuri y'imyuga n'ubumenyingiro bikemuke

Facebook Twitter WhatsApp Telegram

© 24-09-2021 - saa 08:39. Ntabareshya Jean de Dieu

Umuryango Mpuzamahanga Uharanira Kurwanya Ruswa n'Akarengane, ishami ry'u Rwanda (Transparency International Rwanda), wagaragaje ko mu mashuri y'imyuga n'ubumenyingiro hakigaragaramo ruswa n'icyuho kikigaragara mu bumenyi abanyeshuri bayarangirijemo baba bafite.



## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Baseline Study on Accountable Governance and Leadership in TVET Schools in Rwanda

Issue/Challenge	Recommendation	Intended actor/Institution
Short time or insufficient practices for TVET students as well as the quality issue of practices in the subjects offered in TVET	TVET schools are required to devote more time and effort to improve the quality of practical learning to ensure TVET graduates receive sufficient hands-on skills that fully satisfy industrial needs.	MINEDUC, WDA, TVET providers, Districts, Private companies
The programs offered in TVET schools are not adequately linked to market demands	All TVET programs should be expanded to the extent that graduates become acquainted with the knowledge, skills, and learning opportunities required for the market needs and be able to work in an increasingly technology-driven environment.	MINEDUC, WDA, TVET providers, Districts, Private companies, TVET teachers, and students
A limited number of qualified and specialized instructors with the capacity to teach TVET courses	To attract qualified and specialized instructors to teach in TVET institutions, there is a need to review their working conditions. Motivated teachers should also be supported in their efforts to build linkages with industries. The strengthening of linkages between TVET teachers and industries is considered crucial in preparing students to meet the dynamic work requirements	MINEDUC, WDA, TVET providers, Districts, Private companies
Some students did not complete their internship, Inadequate supervision of interns from TVET schools, and Limited engagement between TVET and key stakeholders ( students, staff, employers of graduates ),. Insufficient TVET equipment that fit the number of students in the workshops	MINEDUC and WDA should play their role in instilling a good partnership between TVET and private companies and ensure their involvement addresses a number of issues such as the availability of internships of students and the shortage of school equipment, hence contribute to making TVET more efficient and responsive to the market needs.	MINEDUC, WDA, TVET providers, Districts, Private companies, TVET teachers, and students
Existence of corruption in TVET schools	TVET institutions are required to improve their internal rules and guidelines aimed at enhancing transparency and accountability. Measures to prevent corruption should also be taken such as adequate resource management and control mechanisms, suitable accounting and procurement system, and the capacity to use them.	TVET providers, WDA, MINEDUC, Ombudsman, RIB, National Prosecution Authority, District, Transparency International Rwanda

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Media coverage related to accountable governance & leadership in TVET schools:

Title of the article	Media outlet	Date of publication	Link
Ruswa mu mashuri y'imyuga n'ubumenyingiro, imbogamizi ku kugera ku ntego yashyiriweho	Rwanda Television (RBA)	23/9/2021	<a href="https://www.youtube.com/watch?v=mt0otajEGDY">https://www.youtube.com/watch?v=mt0otajEGDY</a>
FULL English News Bulletin: 23.09.2021 (From 15 <sup>th</sup> minute and 21 <sup>st</sup> second to 18 <sup>th</sup> minute and 25 <sup>th</sup> second)	Rwanda Television (RBA)	23/9/2021	<a href="https://www.youtube.com/watch?v=3M5ZDn1fxK8">https://www.youtube.com/watch?v=3M5ZDn1fxK8</a>
RTB yagaragaje igikenewe ngo ibibazo biri mu mashuri y'imyuga n'ubumenyingiro bikemuke	Igihe.com	24/9/2021	<a href="https://igihe.com/amakuru/u-rwanda/article/ibibazo-by-urusobe-mu-mashuri-ya-tvet-afatwa-nk-inkingi-mwikorezi-mu-kugera-ku">https://igihe.com/amakuru/u-rwanda/article/ibibazo-by-urusobe-mu-mashuri-ya-tvet-afatwa-nk-inkingi-mwikorezi-mu-kugera-ku</a>
Imikoreshereze mibi y'ibikoresho bigenerwa Amashuri y'imyuga n'ubumenyingiro	Isango Star	24/9/2021	<a href="http://isangostar.rw/amakuru/mu-rwanda/article/imikoreshereze-mibi-y-ibikoresho?var_mode=calcul&amp;fbclid=IwAR0rLCzj43gL73J8Hs5bOrld-cu7t89P4fSX8q2kkNWGff8KEd46aRF0qx0">http://isangostar.rw/amakuru/mu-rwanda/article/imikoreshereze-mibi-y-ibikoresho?var_mode=calcul&amp;fbclid=IwAR0rLCzj43gL73J8Hs5bOrld-cu7t89P4fSX8q2kkNWGff8KEd46aRF0qx0</a>
Hagaragajwe impamvu zikibangamira umusaruro w'amashuri y'ubumenyingiro	Bwiza.com	24/9/2021	<a href="https://bwiza.com/?Hagaragajwe-impamvu-zikibangamira-umusaruro-w-amashuri-y-ubumenyingiro">https://bwiza.com/?Hagaragajwe-impamvu-zikibangamira-umusaruro-w-amashuri-y-ubumenyingiro</a>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Dialogue on Promotion of Transparency and Accountability in Domestic Resources Mobilization

TI-Rwanda achieved the following outcomes:

1. Participants welcomed the implementation of the recommendations from beneficial ownership report and enhance transparency to ensure clean investment.
2. Public institutions and stakeholders are ready to collaborate towards enhancing prudent public debt management in Rwanda and implement recommendations from the Auditor General's report.
3. The line institutions including Rwanda Mining Association (RMA) and stakeholders fully support the Domestication of the Africa Mining Vision (AMV) and implementation of the recommendations from the assessments made on the mining sector.
4. Radio and TV Talk show helped to raise awareness on the Africa Mining Vision and the Extractive Industries Transparency Initiative (EITI) and their importance.
5. TI-Rwanda advocated for the protection of mining workers' labor rights and promotion of the environmental and social responsibilities on affected communities.

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

**The analysis of the Auditor General's reports of the decentralized entities for the fiscal year that ended on 30<sup>th</sup> June 2020**



**On 30<sup>th</sup> November 2021, participants in the launch of the analysis of the auditor general reports of the decentralized entities for the fiscal year that ended on 30<sup>th</sup> June 2020.**

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### The launch of the report on analysis of the Auditor General's reports



Hon. Jean Marie Vianney Gatabazi, the Minister of Local Government underpinned that the government has taken measures to ensure prudent public financial management and commended efforts of non-state actors including TI-RW to help the government contain existing bottlenecks. He also said the Ministry will continue to work as hard as possible to increase the level of implementation of the recommendations of the Auditor General.

“We vow to continue working as hard as possible to implement the recommendations divulged through this analysis conducted by TI-RW. We will indeed work with non-state actors including CSOs and media and we do welcome and value their contribution.”

**Hon. Minister Gatabazi added**

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Media coverage related to the analysis of the Auditor General reports of the decentralized entities:

Title of the article/story	Media outlet	Date of publication	Link
<b>FULL English News Bulletin: 30.11.2021(From 8th minute and 57th second to 12th and 26th second)</b>	Rwanda Television (RTV)	30-Nov-21	<a href="https://www.youtube.com/watch?v=6kAxbtvG6ok">https://www.youtube.com/watch?v=6kAxbtvG6ok</a>
<b>FULL Kinyarwanda News Bulletin: 30.11.2021 (From 14th minute and 18th second to 18th and 2nd second)</b>	Rwanda Television (RTV)	30-Nov-21	<a href="https://www.youtube.com/watch?v=_WklwWuV4AM">https://www.youtube.com/watch?v=_WklwWuV4AM</a>
<b>Minisitiri Gatabazi yemeje impinduka ku bacunga nabi ibya rubanda 'bakabihemberwa'</b>	Igihe	30-Nov-21	<a href="https://mobile.igihe.com/amakuru/u-rwanda/article/minisitiri-gatabazi-yemeje-impinduka-ku-bacunga-nabi-ibya-rubanda">https://mobile.igihe.com/amakuru/u-rwanda/article/minisitiri-gatabazi-yemeje-impinduka-ku-bacunga-nabi-ibya-rubanda</a>
<b>Transparency International Rwanda yasabye ko inzego z'ibanze zasuzumwa uko zikoresha umutungo wa Leta</b>	Kigali Today	1-Dec-21	<a href="https://www.kigalitoday.com/amakuru/amakuru-mu-rwanda/article/transparency-international-rwanda-yasabye-ko-inzego-z-ibanze-zasuzumwa-uko-zikoresha-umutungo-wa-leta">https://www.kigalitoday.com/amakuru/amakuru-mu-rwanda/article/transparency-international-rwanda-yasabye-ko-inzego-z-ibanze-zasuzumwa-uko-zikoresha-umutungo-wa-leta</a>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Public Expenditure Tracking Surveys (PETS) and Quantitative service delivery survey (QSDS)

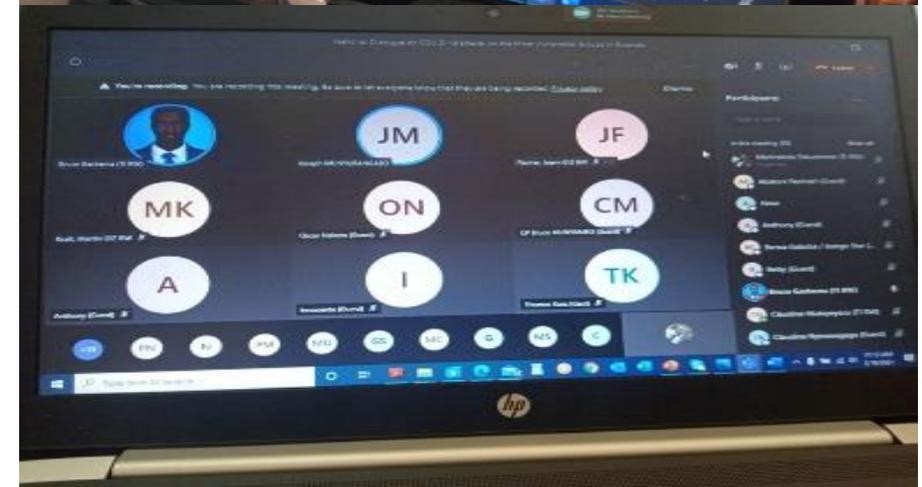
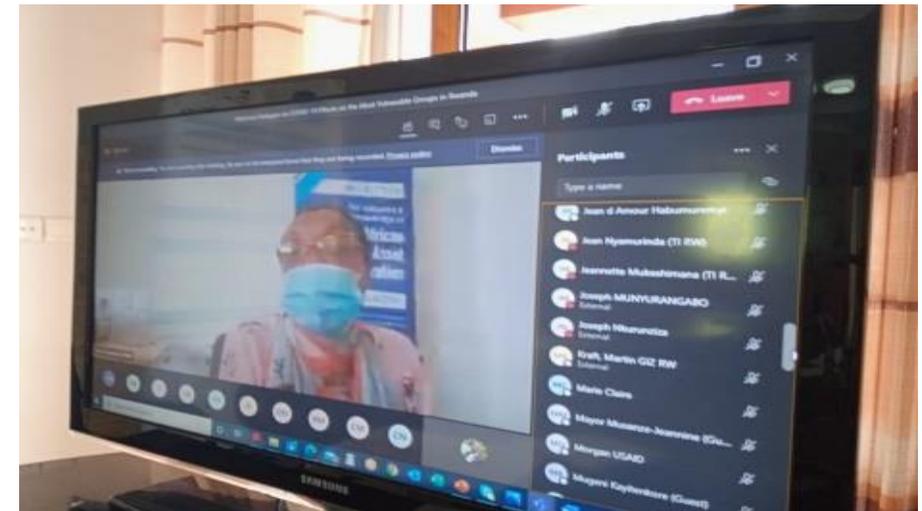
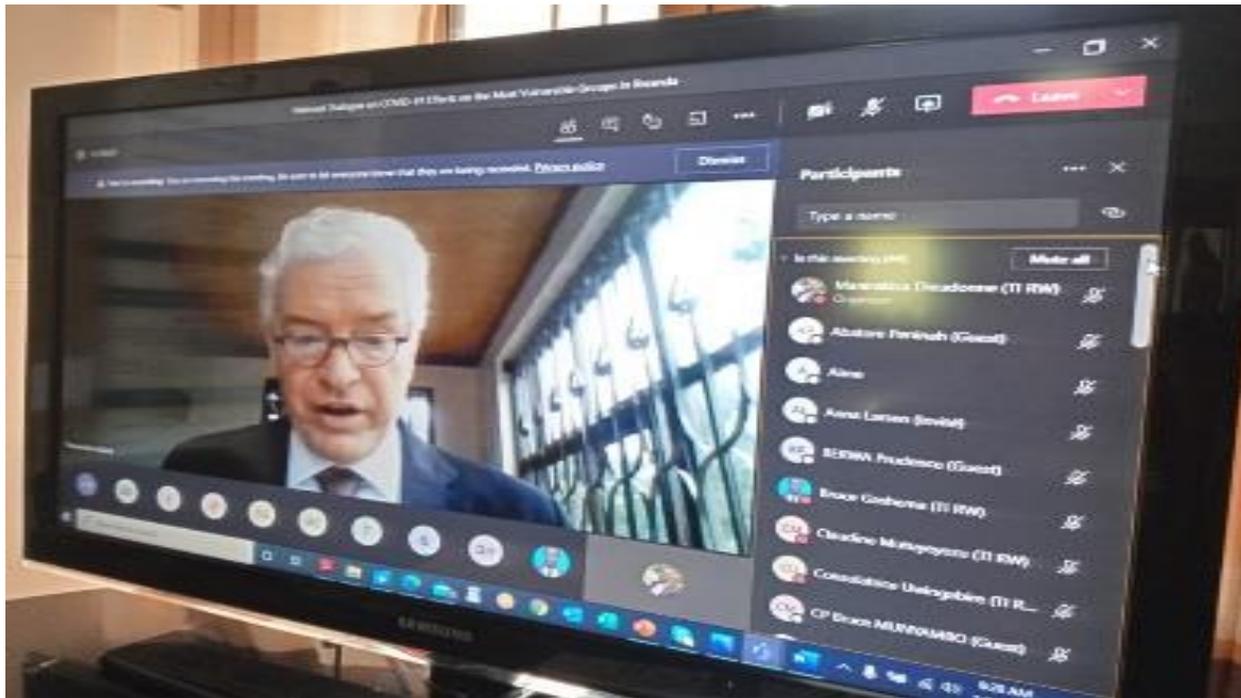
**Under the project titled:** “Social Accountability Tools to Explore Covid-19 Response Effects on Beneficiaries of Social-protection Programs in Rwanda”, TI-Rw produced different researches such as PETS in VUP Public works to assess the impact of COVID-19 on the livelihood of beneficiaries of VUP- PWs, PETS in VUP-Direct support to assess the impact of COVID-19 on the livelihood of the most vulnerable people and QSDS (Quantitative service delivery survey). The findings of the above researches & surveys were disseminated in the national dialogue on COVID-19 Effects on the Most Vulnerable Groups in Rwanda. The dialogue took place in February 2021 via Microsoft teams

### Immediate outcomes:

- Provide to policy makers evidences on issues related to COVID-19 response effects on beneficiaries of social protection programs in Rwanda;
- The Director General of LODA commended TI-RW research findings as very informative and will inform them in the future necessary adjustments aiming at improving the social protection program;
- TI-RW will continue engagement with MINALOC to ensure effective implementation of formulated actionable recommendations

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

### Public Expenditure Tracking Surveys (PETS) and Quantitative service delivery survey (QSDS)



On the left, the Ambassador of Germany to Rwanda participating in the online national dialogue on COVID-19 effects on the most vulnerable groups in Rwanda. In the above, the Chairperson of TI-RW and on the right side an online snapshot of participants in the dialogue

# Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

## Media coverage and documentaries related to social protection :

### Media coverage and documentaries related to social protection :

Documentary 1: [\*Fairness and Integrity on Service amid the Covid-19 Pandemic in Rwanda\*](#)

<https://www.youtube.com/watch?v=eq3PpkCIA5w>

Documentary 2: [\*Covid-19 Impact on VUP Beneficiaries in Rwanda\*](#)

[https://www.youtube.com/watch?v=psHJENi\\_\\_hs](https://www.youtube.com/watch?v=psHJENi__hs)

### **DIALOGUE ON COVID-19 EFFECTS**

[https://www.newtimes.co.rw/news/vulnerable-people-struggled-access-health-services-during-2020-lockdown-report\](https://www.newtimes.co.rw/news/vulnerable-people-struggled-access-health-services-during-2020-lockdown-report/)

<https://igihe.com/amakuru/u-rwanda/article/umubare-w-abakora-muri-vup-bamara-iminsi-batariye-wiyongereyeho-23-9>

<https://www.youtube.com/watch?v=krbVdy0doOg>

<https://www.youtube.com/watch?v=-Zh7HttTeyU>

<https://www.youtube.com/watch?v=ythF9kCULdg>

### **TALK SHOWS**

<https://www.youtube.com/watch?v=dvrqOSG1T5k>

<https://www.youtube.com/watch?v=l2B7Tm8xhvE&t=6638s>

Facebook post: <https://www.facebook.com/radiohuguka105.9fm/posts/1616349578558488>

Twitter Post: <https://twitter.com/1023KISSFM/status/1327310894137823233?s=08>

## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

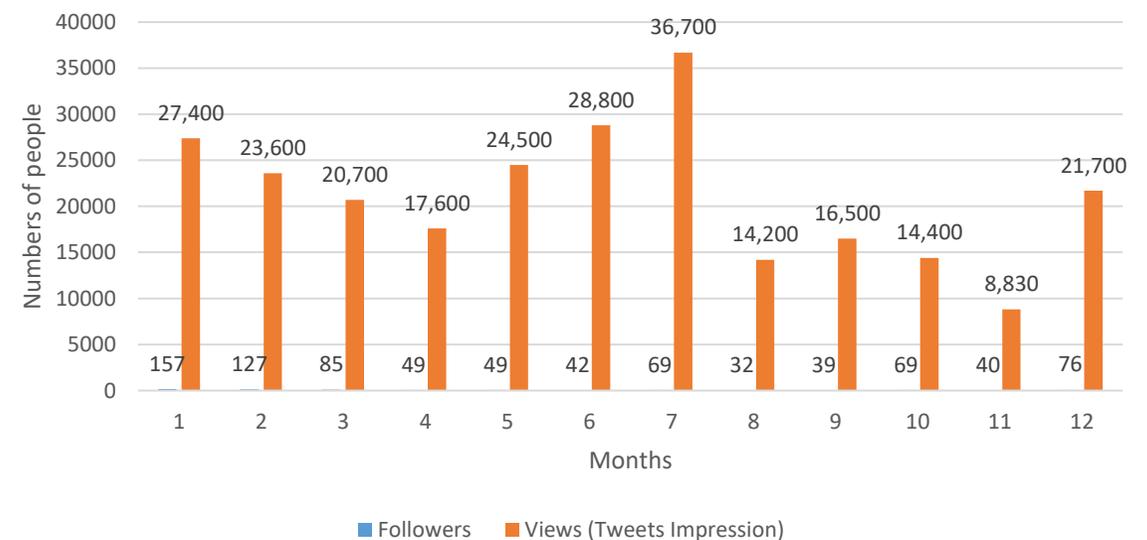
In the framework of **advocacy and communication strategies developed and aligned to the TI-RW strategic plan**: TI-RW has been updating its advocacy strategy on the basis of policy issues that needed evidence based advocacy as well as giving much importance the joint advocacy initiatives with other CSOs partners

**In 2021, TI-RW's Twitter page has been followed by 834 people/followers. As of 31<sup>st</sup> Dec 2021, TI-RW had 2,927 followers on Twitter as TI-RW's Twitter page is operational since 2014**



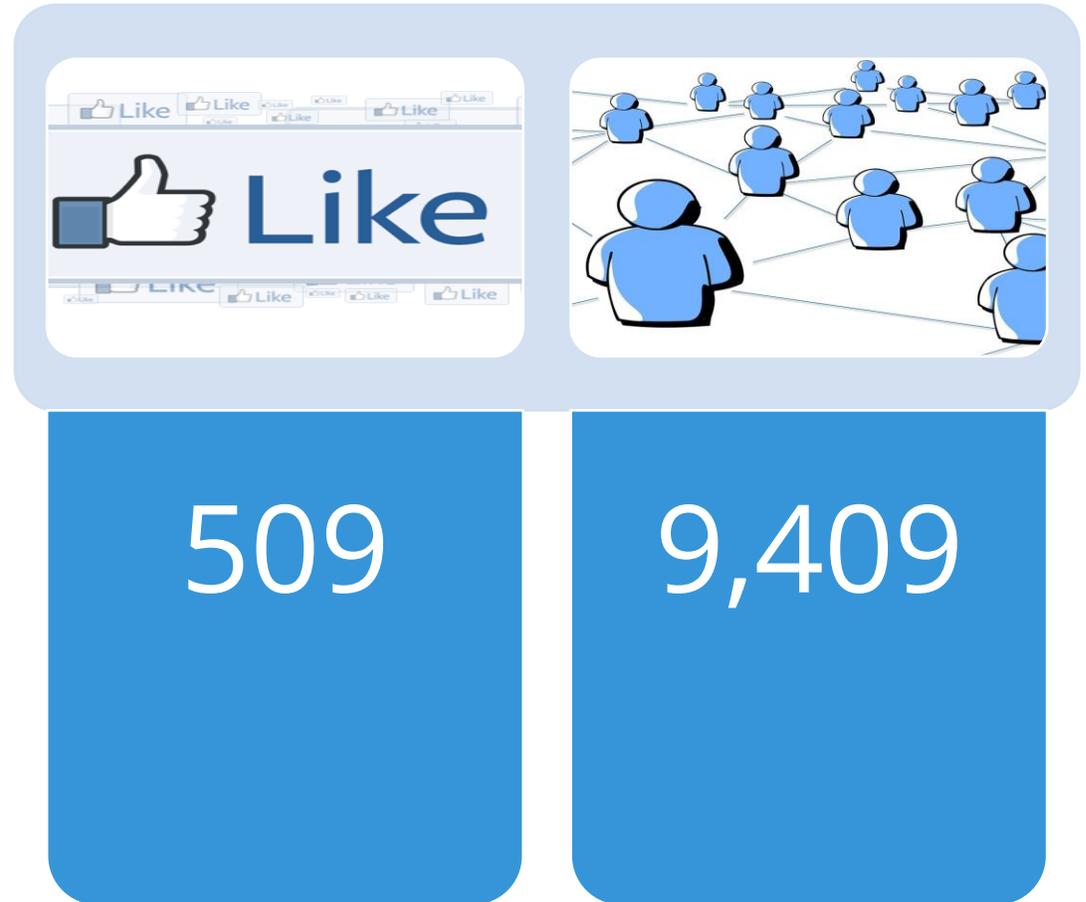
In terms of **communication by channels**, TI-RW has effectively been using its social media platforms such as Twitter, Facebook and LinkedIn.

Followers and views (Tweets impressions) gained through TI-RW Twitter in 2021



## Axis 2: Strengthening evidence-based advocacy, communication, strategic partnership and engagement Cont'd

TI-RW Facebook Page Analytics in 2021 (Likes/followers and viral impressions gained through Facebook in 2021)

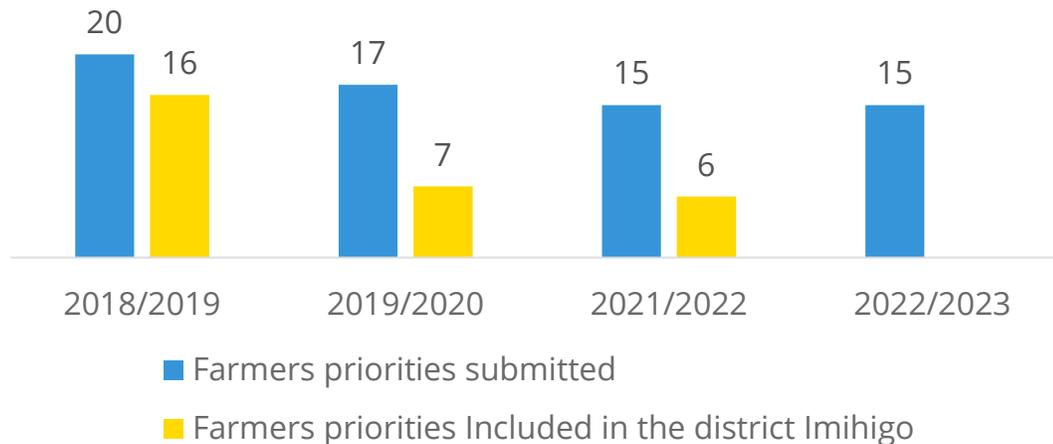


# Axis 3: Fostering citizen centered governance

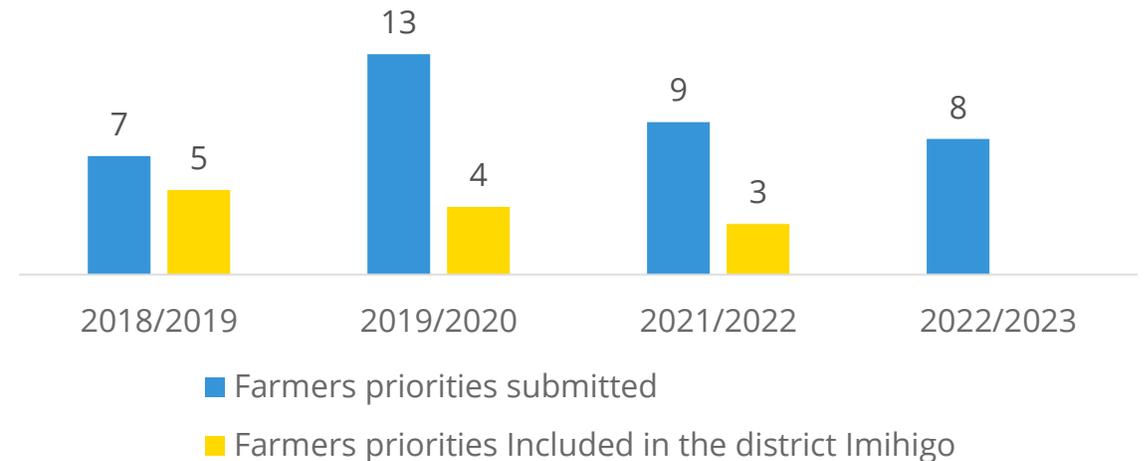
## Activities of the farmers' groups - GPSA Project

In the framework of the GPSA project, despite the Covid19, the farmers groups managed to continue their farming activities to ensure food security during and after Covid19. They have also identified priorities to be integrated in 2022/2023 fiscal year. Since 2018, farmers have been active in decision making and here below are how farmers priorities have been submitted and integrated into Imihigo over the 4 year.

### Kayonza District



### Nyanza District



## Axis 3: Fostering citizen centered governance

Cont'd

### The level of farmers' satisfaction with their participation in Imihigo planning and evaluation

Farmers Assessment 2018/2019		Farmers' assessment 2019/2020		Farmers' assessment 2020/2021	
Indicators	%	Indicators	%	Indicators	%
Farmers active participation in meetings aimed at formulating the district Imihigo	59.6 %	Farmers active participation in meetings aimed at formulating the district Imihigo	58	Farmers active participation in meetings aimed at formulating the district Imihigo	74.45
Farmers' satisfaction with their participation in the district Imihigo planning	53	Farmers' satisfaction with their participation in Imihigo planning	62.08	Farmers' satisfaction with their participation in Imihigo planning	61
Farmers' participation in the evaluation of agriculture-related Imihigo planned at district/sector level	18.3	Farmers' participation in the evaluation of agriculture-related Imihigo planned at district/sector level	25.3	Farmers' participation in the evaluation of agriculture-related Imihigo planned at district/sector level	57.3
Farmers' satisfaction with their participation in the evaluation of agriculture-related Imihigo planned at district/sector level	49.2	Farmers' satisfaction with their participation in the evaluation of agriculture-related Imihigo planned at district/sector level	62.2	Farmers' satisfaction with their participation in the evaluation of agriculture-related Imihigo planned at district/sector level	58

## Axis 3: Fostering citizen centered governance

Cont'd

Capacity building of Social Economic Development Officers (SEDO), CSOs and farmers on Days of Participation Toolkit:

101 SEDO and district local staff in Kayonza district have been trained on the participatory approach used in the GPSA project and the days of participation tool kit with the aim of enhancing values of good governance as well as ensuring ownership of the GPSA social accountability mechanisms.

409 people from the local government from Musanze, Rubavu, Huye, Kayonza, and kamonyi districts (Executive Secretaries, Social affairs, business development officers at sector level) were trained on the days of participation toolkit with the aim of promoting good governance with the focus on enhancing citizen participation in the planning & budget cycle.

## Axis 3: Fostering citizen centered governance Cont'd

Green light for sustainability of the use of social accountability approaches in promoting citizen participation in the planning & budgeting process at district level



“ We thank TI-Rwanda together with SDA-IRIBA to mentor and involve us in this activity of farmers priorities identification with a new methodology. We have seen how farmers committees are empowered and without a doubt, these committees we serve as liaisons between leaders and farmers groups in all sectors. ”

**Theogene Mugabonake District Agronomist, Nyanza**

## Axis 3: Fostering citizen centered governance Cont'd

### Participation in joint evaluation of imihigo in Kayonza district

In Kayonza, the joint imihigo evaluation was organized by JADF and the GPSA district project coordinator participated in this activity and contributed as active member in the Monitoring & Evaluation team appointed in Rukara and Murundi sectors. The Monitoring team checked the reports, assessed the achievements versus the planned quantity, verified the physical IMIHIGO achievements and provided feedback and advices.



**Photo: Imihigo evaluation in Rukara & Murundi Sector in Kayonza**

## Axis 3: Fostering citizen centered governance Cont'd

### Joint feedback meetings with Local leaders in both Nyanza and Kayonza districts

Feedback mechanisms are key important part of the GPSA approaches to empower farmers participation in District Imihigo cycle. TI-RW has been using different channels such as dialogue meetings, outreach, radio talk shows and field visits. Small meetings were prioritized and radio talk shows to avoid the spread of COVID-19 due to gatherings of many people:



**Photo: Kayonza District and CSOs representatives providing feedback to farmers about 2021/2022 Imihigo (through Izuba TV and Radio)**



**PHOTO: Farmers representatives during feedback meetings at the sector level.**

## Axis 3: Fostering citizen centered governance Cont'd

### GPSA Media coverage and articles published on TI-RW website:

Farmers in Kayonza Cherish their Participation in Decision Making for Agricultural Development Projects:  
<https://tirwanda.org/spip.php?article182>

Stakeholders Engagement on GPSA Project Achievements and Challenges in Empowering Farmers Through Social Accountability Tools: <https://web.microsoftstream.com/video/5689ffe6-3201-44a5-8a6c-8e8b2148fcbe>

<https://drive.google.com/file/d/1mMqWk3Ye4rw154cfdB8VHvTecs4R8l7M/view?usp=sharing>

<https://www.kigalitoday.com/ubuhinzi/ubuhinzi/article/nyanza-uburwayi-bw-insina-n-isoko-ry-umusaruro-ridahagije-biri-mu-bidindiza-abahinzi-b-urutoki>

<https://umuseke.rw/nyanza-nyagisozi-abahinzi-burutoki-bataraka-igihombo.html>

<https://panorama.rw/index.php/2021/12/03/nyanza-abahinzi-naborozi-bakangurirwa-kunoza-iyi-mirimo-ikabateza-imbere/>

[https://panorama.rw/index.php/2021/12/04/sosiyete-zubwishingizi-zacyebuwe-ku-kwirinda-uburiganya\\_tir/](https://panorama.rw/index.php/2021/12/04/sosiyete-zubwishingizi-zacyebuwe-ku-kwirinda-uburiganya_tir/)

<https://panorama.rw/index.php/2021/12/06/kayonza-barataka-uburiganya-bakorewe-na-zimwe-muri-sosiyete-z-ubwishingizi/>

<http://mobile.igihe.com/amakuru/u-rwanda/article/kayonza-abaturage-batuye-ti-rwanda-ibibazo-bikibangamiye-ubworozi>

<https://bwiza.com/?Kayonza-Aborozi-barashinja-ibigo-by-ubwishingizi-uburiganya-n-imikorere-mibi>

## Axis 3: Fostering citizen centered governance Cont'd

### Strengthening farmers participation in imihigo planning and budgeting through social accountability tools in Burera, Kamonyi and Rubavu districts

During December 2021, Transparency International Rwanda (TI-Rw), with its implementing partners (CCOIAB & IMBARAGA) organized different outreach activities to meet key actors (government institutions and non-government) in agriculture sector in the districts where the FCDO Project is to be implemented, to introduce the project to high level officials of district & Sectors, media and other non-governmental actors in the district, involved in agriculture sector.

The key personalities targeted were the mayors of districts, in charge of agriculture, in charge of Cooperatives, veterinaries, JADF representatives, all executive secretaries of sectors and a quite number of NGO active in agriculture and livestock sector. *The project introductory meetings were organized in BURERA, RUBAVU and KAMONYI, respectively on the following dates, 15th, 16th and 21st December 2021.*

## Axis 3: Fostering citizen centered governance Cont'd

Strengthening farmers participation in imihigo planning and budgeting through social accountability tools in Burera, Kamonyi and Rubavu districts



Local leaders in Burera, Rubavu and Kamonyi districts together with TI-RW, CCOAIB and Imbaraga during dialogue to launch the project of FCDO

## Axis 4: Enhancing organizational capacity and sustainability

Enhancing TI-RW capacity on the basis of needs:

- Training of CCC Team leaders at district level on mediation, reporting and refreshed on their role & responsibilities



The training of the CCCs in the districts of Gicumbi and Kayonza

### Enhancing TI-RW capacity on the basis of needs:

#### - Training on Monitoring, Evaluation and learning to improve organizational results tracking and data management :

*The MEL training was held on 27<sup>th</sup> and 28<sup>th</sup> April 2021 and gathered all TI-Rw staff. This training was combined with TI-Rw's planning session.*

*Among the issues tackled was an overview of the new MEL framework which was designed together with the new strategic plan 2020-2024; it was shared among participants and were given an opportunity to share their comments and inputs. The training expected to:*

*To enhance the capacity of TI-Rw staff to track the achievement of its intervention as an organization.*

*To improve their efficiency in reporting the achievement of what we are doing vis a vis the strategic axes of TI-Rw's strategic plan.*

*Most importantly, we wanted to make sure that everyone owns the process and MEL approaches leading us to achieving TI-Rw's pre-determined objectives as defined in the strategic plan 2020-2024.*

## Axis 4: Enhancing organizational capacity and sustainability

Cont'd

### Enhancing TI-RW capacity on the basis of needs:

- Training on project design, advocacy:

TI-RW staff were trained on project design and proposal writing as well as on advocacy to improve the organization capacity to produce sound projects and conduct effective evidence-based advocacy



TI-Rw staff during the training on project design & writing, advocacy and Monitoring, Evaluation and Learning

### Enhancing TI-RW capacity on the basis of needs:

- **Training workshop on the management of legal aid and advocacy with ALAC and former AJICs:**

Outcome of the workshop:

- *There was ownership of the phase out process and both AJICs and ALACs came up with a comprehensive strategy to build CCCs & paralegals capacities in their respective districts, strengthen partnership with MINIJUST as the institution overseeing MAJ at district level and continue to explain the work of CCCs & paralegals with various partners in JRLOS.*
- *Set up strategies enabling ALAC Kigali to effectively coordinate legal aid & advocacy activities after the phase out in districts.*
- *It was agreed that AJICs would invite TI-Rw or engage it in activities that are organized with local leaders so that by the time of phase out, TI-RW would take over and address, follow up cases of corruption & injustices in those districts (Gakenke, Nyaruguru, Gatsibo and Karongi).*

## Axis 4: Enhancing organizational capacity and sustainability

Cont'd

### Enhancing TI-RW capacity on the basis of needs:

- *From 6<sup>th</sup> to 10<sup>th</sup> September 2021, there was a training organized by Never Again Rwanda (NAR) with PPIMA partners on Capacity strengthening in participatory Action Research;*
- *From 21<sup>st</sup> to 23<sup>rd</sup> September 2021, NPA organized a workshop for the PPIMA partners on proposal writing and reporting.*
- *From 30<sup>th</sup> August to 2<sup>nd</sup> September 2021, There was a first phase of a capacity building workshop on policy influencing & evidence-based advocacy which was organized by HDI where all CSOs PPIMA partners participated. The second phase was organized from 15<sup>th</sup> to 16<sup>th</sup> September 2021. TI-RW delegated one staff "A legal Advisor" to participate on its behalf.*
- *On 24<sup>th</sup> August 2021, there was a training on gender equality provided to the CCCs team leaders and their deputies. Those trained were from Kamonyi, Kayonza, Huye, Musanze, Rubavu and Gicumbi districts.*
- *The same training on gender equality was provided to the CCCs of Nyamasheke on 26<sup>th</sup> August 2021.*

## Axis 4: Enhancing organizational capacity and sustainability

Cont'd

### Enhancing TI-RW capacity on the basis of needs:

- **CCCs training on gender equality in August 2021**

Trainings were organized in Huye, Kayonza, Kamonyi, Musanze, Rubavu and Gicumbi and Nyamasheke



### Resource mobilization and investments increased:

- In the spirit of ensuring sustainability and diversifying resources, TI-RW has been commissioned by the Office of the Ombudsman to conduct the research on asset recovery. This is in addition to the research conducted in 2020 on corruption.
- In addition to this, TI-RW continued to implement the project related to integrity in the public procurement of infrastructure projects, a project which was commissioned by ENABEL in 2020.

# Axis 4: Enhancing organizational capacity and sustainability

Cont'd

## Trainings on integrity in the public procurement of infrastructure projects (Under Enabel Project)



Photo : Participants from Musanze, Rubavu and Rwamagana districts during their respective sessions with TI-RW Consultants

# Advocacy impact

## 1. *Increased awareness of the whistleblower Protection law among the key stakeholders*

From discussions with relevant stakeholders and reports from citizens, it emerged that a little is known by the public about the law on the protection of whistleblowers and there are gaps identified in the enforcement of this law. At this juncture, TI-RW organized roundtable meetings with CSOs, media and public institutions all of which culminated with the vow that all actors were going to build a strong synergy in increasing awareness of the whistleblower protection law. Moreover, TI-Rw also organized TV and radio talk shows and spots that aimed at sensitizing citizens to report corruption and reminded them of the existing law that protects whistleblowers.

- <https://www.newtimes.co.rw/news/watchdog-seeks-more-protection-whistleblowers>  
*Lawmakers call for more awareness of law protecting graft whistleblowers | The New Times | Rwanda*
- [What will it take to win war on graft? | The New Times | Rwanda](#)
- <http://imvahonshya.co.rw/gutanga-amakuru-kuri-ruswa-biracyari-hasi-mu-rwanda/>

## **2. Rwanda Bribery Index (RBI) findings have dragged institutions' attention to curb corruption loopholes**

*Cases of Corruption identified through Rwanda Bribery Index (RBI) have dragged the attention of different institutions (both government and private) to curb existing corruption loopholes. Those institutions include Rwanda National Police, RIB, Rwanda Polytechnic (in charge of TVET schools), REG and so many others.*

*In February 2021, Rwanda National Police dismissed over 300 police officers most of which were reportedly involved in corrupt practices.*

- [Abapolisi 386 birukanwe mu kazi mu mezi ane | IGIHE](#)
- [Rwanda kicks out 386 officers from police force - The East African](#)

## 3. TI-RW engagement with parliamentarians and duty bearers

*As it has been mentioned above, on 07<sup>th</sup> May 2021, TI-RW was invited in a online dialogue meeting organized by APNAC (African Parliamentarian Networks Against Corruption) discussing on corruption in service delivery in the local government and mechanisms to curb it. The meeting was organized using webex digital facility, and it was officially opened by the President of the Senate Honorable Dr. Iyamuremye Augustin. Among participants, there was the Chief Executive Officer of RGB, the Deputy Chief Ombudsman in charge of fighting corruption, and TI-RW was represented by its Chairperson. TI-RW's work and contribution in the fight against corruption and the promotion of good governance is highly recognized by parliamentarians and findings from TI-RW sources (researches, ALACs and other mechanisms) are used to influence policy, procedures, process and individual changes.*

## *4. Strong collaboration with the Rwanda Law Reform Commission and other stakeholders on advocacy related to the adoption of a presidential order determining modalities for implementation of the provision relating to rewards of whistleblowers*

Since last year 2020, TI-RW has presented the findings of the study on “Whistle-blower protection law and its implementation in Rwanda” and shared a policy paper on “ The status of implementation of the law on whistle-blowers. Among issues identified and shared with stakeholders, there was that of **Lack of a clear indication on incentives to be given to whistle-blowers:** From interviews with relevant stakeholders, the issue of the types of incentives (reward and/or compensation) to be given to whistle-blowers is not yet fixed as the presidential order determining modalities for implementation of the provision relating to rewards of whistleblowers has not yet been adopted. As a recommendation to address the above issue, TI-RW was calling stakeholders to speed up the adoption of presidential order determining modalities for implementation of the provision relating to rewards of whistleblowers as provided for in the Law no 44 bis/2017 of 06/09/2017 relating to the protection of whistle blowers in Rwanda. This was in addition to the engagement On 4<sup>th</sup> and 27<sup>th</sup> August 2020 where TI-Rw held a consultative workshop with public institutions and CSOs and Media respectively advocating for the presidential order on whistleblower protection law in Rwanda. Of recent, the above advocacy efforts have started to bear results. The Rwanda Law Reform Commission recently has organized a consultative meeting with stakeholders in the justice sector (TI-RW included) to give inputs on the draft presidential order for the whistleblower protection law.

## ***5. TI-RW engagement with oversight institutions***

Transparency International Rwanda, as a civil society well known on conducting evidence-based advocacy, produces researches and generates data/ relevant information which can inform policy decision makers in their oversight role and contribute much in bringing about effective policy and laws reviews as well as establishment of effective mechanisms to prevent and fight corruption.

As it has been mentioned above, TI-RW was invited in a consultative meeting with private sector players on public procurement this Thursday on 14<sup>th</sup> October 2021. The meeting was convened by RPPA and this results from TI-RW engagement with its stakeholders during the launch of the baseline on integrity & transparency in the public procurement process of infrastructure projects.

In the same spirit, the Rwandan Parliament through the Senate commission in charge of politics and governance also invited TI-RW in a dialogue on the role of the private sector in preventing and fighting corruption. This took place on Thursday 14<sup>th</sup> 2021 and TI-RW shared on the status of corruption in the private sector, and existing loopholes of corruption in the governance and functioning of the private sector.

## ***6. TI-RW advocacy for vulnerable groups during the ALACs/AJICs restitution meeting***

*This has been mentioned above on a constructive dialogue on labor rights for vulnerable groups such as street cleaners and security workers employed by private security companies. TI-RW has advocated as well for motorcyclists, and policy papers were produced to further follow up policy recommendations shared and adopted in the national restitution meeting.*

# TI-RW Action Plan 2022

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No	TI-RW Clusters	Projects	Timeline			
			Quarter 1	Quarter 2	Quarter 3	Quarter 4
1	Accountable Governance cluster	PPIMA/NPA				
		TEACAC Project				
		Office of the Ombudsman				
		LAF				
		SANCUS project				
		DRM Project/TI-Kenya				
		Enabel (Belgian development Cooperation)				
2	Social development Governance cluster	GIZ/DGG				
		FCDO				
		GAC				
		GPSA project/World Bank				
3	Environmental governance cluster	Climate Governance Integrity Project				

# Abbreviations

1. **PPIMA** – Public Policy Implementation Monitoring and Advocacy
2. **NPA** – Norwegian Peoples' Aid
3. **TEACAC** – Towards the Enforcement of the African Convention Against Corruption
4. **LAF** – Legal Aid Forum
5. **SANCUS** – Social Accountability Network Among Civil Society Organizations
6. **DRM** – Domestic Resource Mobilization
7. **GIZ** – Germany Agency for International Cooperation
8. **DGG** – Decentralization and Good Governance Program
9. **FCDO** – Foreign, Commonwealth and Development Office
10. **GAC** – Global Affairs Canada
11. **GPSA** – Global Partnership for Social Accountability

# MURAKOZE

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